

VISIT DENVER BRAND REVITALIZATION positioning & communications

MARCH 10, 2014



GOALS & IMPERATIVES

To succeed, VISIT DENVER must own a differentiated brand positioning that:

- stands out from the competition with a meaningful story and a bold, singular vision;
- articulates the brand's unique assets (urban interest + outdoors) in a distinctive, persuasive way that is compelling to visitors;
- drives an emotional connection among target audiences across all segments
- leverages Denver's intrinsic appeal of place and personality, rising above and beyond its many features and amenities



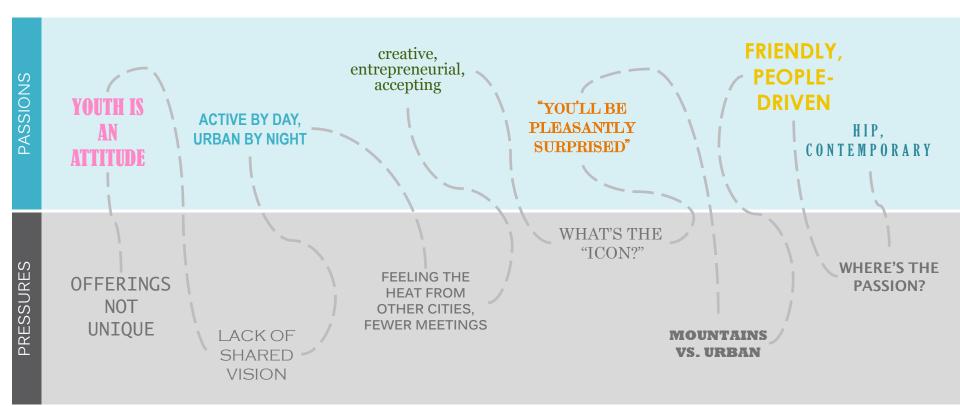
You 100%

-Wayne Gretzky

of the shots

you don't take

INTERNAL STAKEHOLDERS PASSIONS & PRESSURES





INTERNAL STAKEHOLDERS DENVER SURPRISES AND EXCITES























INTERNAL STAKEHOLDER SUMMARY SHARE THE PASSION

- The Denver brand is much more than the sum of its parts
 - → The everyday natural beauty and openness—of spaces and spirit—shape attitudes and outlook
 - → It's a sophisticated, layered urban experience with many quality experiences that rival bigger cities
 - → The people are a big part of its appeal, as is the freedom to do your own thing and create your own story
 - → The progressive attitudes foster creativity in the arts and in business, and encourage personal expression
- The challenge is to link the passion that stakeholders (and residents) feel to the brand—igniting the way it is communicated to the world





EXTERNAL RESEARCH (QUANTITATIVE) PERSISTENT PERCEPTIONS ABOUT DENVER

- Perceptions are strong around climate, blurring lines between City and State brands
 - \rightarrow Rocky Mountains
 - \rightarrow Mountain Sports (especially skiing)
 - \rightarrow Active
 - \rightarrow Altitude/Mile High City
 - \rightarrow Football
 - \rightarrow Cold
- While important to acknowledge, these provide more context than direction for positioning
- Digging deeper, uncovering emotional connections and aspirations creates the basis for a unique and compelling brand story

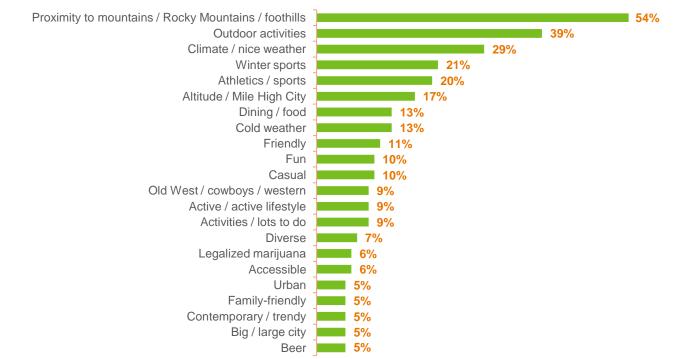




EXTERNAL RESEARCH (QUANTITATIVE) DENVER'S ASSETS

Words or Phrases That Best Describe Denver

(Mentions of 5% or More)



Q: In the spaces below, please list the top five words or phrases you personally think best describe Denver. [OPEN END] Base: All respondents (n=702)



EXTERNAL RESEARCH (QUALITATIVE) "SURVEY SAYS..."





- Quirky, fun, trendy and indie, but still knows how to be highclass
- Denver doesn't come off as boring
- The city is very hip.
 I enjoy the shopping and good food
- **Open-minded, green**, hip urban atmosphere



- Midwest
 friendliness
 with an urban
 feel
- Outgoing and welcoming;
 friendly
- Beautiful, full of life

Vibrant, adventurous



- Good food and drink; lots of walking and **exploring**
- Relaxed, at ease, ready
 to take on any
 adventure
- Young and **vibrant** spirit, but it's also laid back
- **Clean air**, a relaxed feel to it—no one rushing around



- It just feels better for your well-being (almost for your balance or inner peace or something) and just begs you to try new things to better yourself
- The views are incredible, which does wonders for your entire being
- The outdoors and sunshine always make me feel refreshed
- I find it to be very clean and the air seems refreshing
- it just breaths freshness into you and energizes
 you with its everything
- It's more about being authentic, eating well, but also healthy

2005 POSITIONING

Within the survey, respondents were exposed to VISIT DENVER's current (2005) positioning statement:

"Denver is a stimulating, world-class city that awakens the senses. The Mile High City's natural beauty, crisp mountain air, warm sun and blue skies leave you feeling energized and ready to try new things."



EXTERNAL RESEARCH (COMBINED) CORE ATTRIBUTES EVOLUTION

- 2005
- → Friendly

 \rightarrow Appealing

→ Refreshing

Energizing

→ Stimulating/Invigorating

 \rightarrow Diverse



- → Energized, refreshing
- → Stimulating, invigorating, vibrant, exciting
- \rightarrow Friendly, fun
- → Natural, fresh, green
- \rightarrow Urban, contemporary
- \rightarrow Relaxing, casual, laid-back
- → Open-minded, progressive, tolerant



VISIT DENVER POSITIONING REFRESH

Denver is an energizing and vibrant outdoor city that awakens the spirit of urban adventure.

